

LEADERSHIP
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Title	Details	Party	Timing
Deepening the	Ongoing Actions		
impact of CEO visits	 Carry out 4x CEO visits and 8x senior leader visits to vessels and enter in the visit reporting tool. 	Partners	Per year
	Collate CEO and senior leadership visit occurrences.	Shell	Ongoing
	Pre-Visit		
	Re-watch the good leadership visits video.	Partners	Before next visit
	 Enhance communication by understanding who you are meeting onboard before CEO visits (visit the people not the vessel). 	Partner	Prior to each visit
	During Visits		
	Communicate learnings, successes and incident investigations at visits and keep messaging consistent.	Partners	Each visit
	Post Visit		
	 Document the requests from onboard staff during visits and share whether the requests will be done and by when. Give the onboard staff the opportunity to feedback on this. 	Partners	After each visit
	Leveraging Success		
	 Share when requested, examples of digital engagement tools that could be used to support pre and post visit actions, above. 	Partners	By June 2020
	 Consolidate ideas from Partners on the best apps or methods found for communication actions to the onboard staff. Share with Partners. 	Shell	By August 2020
	Share when requested, best practice tips for impactful CEO visits, with human performance in mind.	Partner	By June 2020
	 Consolidate Partners contribution to impactful CEO visits guidance and distribute to Partners as an updated visit guide. 	Shell	By August 2020
Deepening the impact of verification visits	Verification Visits		
	 Deepen the impact of verification visits by engaging onboard staff in safety conversations (visit the people not the vessel). 	Shell	By May 2020



LEARNING	
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Title	Details	Timing	Timing
Learning topics (LET, RL &	 Distribute learning materials (learning engagement tools, reflective learning and guidance documents) to onboard staff. 	Partners	LET quarterly; RL biannually
guidance)	 Design learning materials including: soft skills; human performance; procedure writing; obligation to stop work. 	Shell	LET quarterly; RL biannually

HUMAN
PERFORMANCE
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Title	Details	Timing	Timing
Human performance and	 Share best practice tips with Shell Partners in Safety, for simplifying procedures with human performance in mind. 	Partners	By July 2020
procedures	 Consolidate guidance from Partners for simplifying procedures with human performance in mind and distribute to Partners. 	Shell	By September 2020
Mental fitness	■ Implement the 4 'Let's Talk' modules (<u>link</u>).	Partners	By December 2020
Wellbeing	■ Develop 8 programmes on wellbeing.	Shell	By June 2020
programme	■ Distribute 8 programmes on wellbeing to partner company staff, particularly onboard staff.	Partners	By December 2020